

Public Document Pack

Argyll and Bute Council
Comhairle Earra-Ghàidheal Agus Bhòid

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7 August 2020

SUPPLEMENTARY PACK 1

BUSINESS CONTINUITY COMMITTEE - BY SKYPE on THURSDAY, 13 AUGUST 2020 at 10:30 AM

I enclose herewith amended **item 9 (ECONOMIC RECOVERY PLAN UPDATE)** which should replace the report previously circulated with the Agenda for the above meeting.

Douglas Hendry
Executive Director

AMENDED ITEM

9. ECONOMIC RECOVERY PLAN UPDATE (Pages 3 - 32)

Report by Interim Executive Director with responsibility for Development and Economic Growth

Business Continuity Committee

Councillor Rory Colville	Councillor Robin Currie
Councillor Lorna Douglas	Councillor Kieron Green
Councillor Yvonne McNeilly	Councillor Aileen Morton (Chair)
Councillor Gary Mulvaney (Vice-Chair)	Councillor Douglas Philand
Councillor Sandy Taylor	

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ARGYLL AND BUTE COUNCIL**BUSINESS CONTINUITY COMMITTEE****DEVELOPMENT AND ECONOMIC
GROWTH SERVICE****13th AUGUST 2020**

ECONOMIC RECOVERY PLAN UPDATE

1.0 INTRODUCTION

- 1.1 Members recently approved a high level economic recovery plan in June 2020 for the Argyll and Bute region in response to the Covid 19 pandemic. That June report indicated that this plan will be subject to frequent review as we look towards an economic recovery and the need to reprioritise our economic objectives and actions in light of the national economic recovery and the significant changes to our local economy as a result of the pandemic.
- 1.2 This report has therefore identified the main Scottish Government Recovery themes together with key Council actions linked to each theme together with an initial list of key partners contained in **Table 1** of this report. The report also looks at some of the initial economic and social impacts of the Covid 19 pandemic in Argyll and Bute which of course has also informed a number of our economic priorities and actions going forward at this time.
- 1.3 **Appendix A** of the report highlights the extent of current and committed economic projects that have been identified under each of the main themes and form a significant part of the Council's economic recovery in the short and medium terms.

2.0 RECOMMENDATIONS

It is recommended that the Business Continuity Committee:

- 2.1 Consider the contents of this report and approve the updated Argyll and Bute Economic Recovery Plan contained in **Table 1** and note the list of current and committed projects being taken forward in **Appendix A** subject to any comments they wish to make.

3.0 DETAILS

- 3.1 Members approved the high level Argyll and Bute Economic Recovery Plan at the June BCC and now as we head out of lockdown in accordance with the Scottish Government Road Map the economic recovery is starting to gain momentum with frequent updates to national recovery economic incentives and priorities.
- 3.2 The Council continues to follow the Scottish Government Road Map to recovery which plays a hugely significant role in how our local economy can re-open. We are also becoming increasingly aware of the economic and

social impacts of the Covid 19 pandemic and the places where we, working with our partners, need to take appropriate action mirroring the emerging Government economic themes but set within the context of Argyll and Bute.

ASSESSING THE ECONOMIC IMPACT

- 3.3 The biggest and most visible economic impact we have faced in Argyll and Bute has been in connection with our tourism and hospitality industries that form a major element of Argyll and Bute's private sector. Prior to Covid-19 the 2020/21 tourism season was looking very promising with significant bookings being reported back and while the industry faced some very real and ongoing challenges in terms of intense domestic and global competition, the future availability of staff and rising costs of operation, the industry looked set to expand further in Argyll and Bute. It would of course also have benefited from the amazing spring and early summer weather we enjoyed during lockdown. This changed almost overnight in March with many hospitality events having to postpone indefinitely, or cancel, together with the vast majority of tourism businesses having to close to all customers, with only a limited amount of emergency workers, or homeless households, being accommodated during this period.
- 3.4 It was not only the tourism and hospitality sector that suffered a considerable economic impact and loss of income. Many retail businesses also had to close and our food and drink industries, often with major links to tourism, were badly affected with the closure of international markets and commercial outlets for their products.
- 3.5 Another key sector in Argyll and Bute that was also shut down was the construction industry. This resulted in most works stopping on site, again almost overnight, and also slowing, or stopping committed processes, to deliver new projects that were in the agreed pipeline of delivery. We have already lost some building capacity as a direct result of the pandemic and while the sector has now started to operate again there still is a major concern over the restarting of supply chains sufficiently to service the construction industry and the many manufacturing businesses also slowly opening up again.
- 3.6 Another major consideration moving forward will be how our town centres will recover from the impacts of the pandemic as we already know that many local businesses have not, or will not, survive this extended loss of custom despite Government support.
- 3.7 Taking all of the above into account it is without doubt that Argyll and Bute has been hit very hard by the Covid 19 pandemic. The Council and our partners have distributed nearly £37m in business support grants to help sustain local businesses during this period. Many businesses have secured loans from the UK Government to secure business liquidity. There has been a substantial jump in the job claimant count with 3,500 people registered for job seekers allowances and 18% of jobs in our region have been furloughed through the UK Government scheme that starts to be phased out in August

and ending in October. While many people will hopefully return to their jobs it is anticipated that others will not be able to return as the business is no longer in operation or has downsized considerably to take account of the new economic reality that lies before us. It is therefore anticipated that many people will add to the claimant count and others may also have to move away from the area to find alternative work. It should be noted that the entire UK economy has been badly hit by the pandemic with a severe global recession now starting to emerge. How quickly it will recover remains a huge unknown at this time.

- 3.8 Consequently, economic recovery from the situation we now find ourselves in will take an enormous international, national and local effort sustained over many months and years. Collaboration is the key, together with additional fiscal and policy support at a national level to tackle the issues pertinent to each region of Scotland. The economic recovery in Argyll and Bute has already started in line with the Scottish Government's road map to recovery. Our local businesses are starting to operate again in our town centres and throughout Argyll and Bute, construction has re-started on many sites including our area regeneration, active travel and housing projects, manufacturing has re-started, visitors are returning to Argyll and Bute in good numbers and new funding has been attracted to assist with the recovery process.

NEXT STEPS

- 3.9 The BCC approved a high level economic recovery framework in June and this report aims to add additional detail on this including identifying the work already underway, or committed, to assist the recovery process. A key aspect of this previous report was to look at our economic strategy and what to prioritise at this time. Overall it is considered that the recently refreshed Argyll and Bute Economic Strategy, that closely aligns with our Rural Growth Deal remains a strong foundation for moving forward in terms of an economic recovery. New national economic themes have also emerged, and will continue to emerge as the impacts of the pandemic become clearer in the months ahead. This therefore requires us to re-align our economic priorities to these national themes within the context of our predominately rural local economy and the opportunities that still currently exist and are emerging.
- 3.10 The key Scottish Government themes are **People and Place, Infrastructure, Enterprise and Natural environment – Low Carbon Economy**. A number of key Council actions have been identified in **Table 1** of this report (see overleaf) together to help take these national themes forward locally together with identifying the key partners we need to collaborate with to ensure timeous delivery. It should also be noted that Covid now reemphasises the need to look after the well- being of employees, communities and our visitors.

Table 1

Argyll and Bute's Economic Recovery Plan			
	Objectives and Outcomes	Council Actions	Key Partners
People	<ul style="list-style-type: none"> • Getting people back to work safely including disadvantaged groups and remote rural communities; • Ensuring School, Higher and Further education leavers move on to education, employment and training; • Re-focus on community wealth generation activity; • Improve workforce skills to meet current and future demand including foundation and graduate apprenticeships; • Look to attract new people and business to Argyll and Bute. 	<p>P1 – Ensure the wellbeing of employees, communities and customers is carefully considered in everything we do;</p> <p>P2- Fully understand the economic and social impacts of the pandemic on local people and communities;</p> <p>P3 – Put in place employment support for newly-unemployed, under-employed and those facing redundancy including disadvantaged groups and remote rural communities;</p> <p>P4 – Monitor leaver destinations and work with partners to promote opportunities and careers to all young people leaving full time education during the pandemic with enhanced support for those most at risk of becoming NEET (Not in Education, Employment or training);</p> <p>P5 - identify critical skills gaps post pandemic;</p> <p>P6 - Progress Skills, Education and Training theme of the Rural Growth Deal and Assess workforce and skills;</p> <p>P7 – Secure social value opportunities from Council procurement activity.</p> <p>P8 – Develop a communication strategy that positions Argyll and Bute as a place to do business.</p>	<p>UK and Scottish Government; HIE, Scottish Enterprise; Argyll College – UHI; SAMs; Developing the Young Workforce; Employability; Skills Development Scotland (SDS); Argyll Economic resilience Forum; Third Sector Interface (TSI);</p>
Place	<ul style="list-style-type: none"> • Continue to invest in our Town Centres and our local communities; • Address fuel poverty and a lack of affordable housing including for key workers; • Continue to support cultural activity including film and TV locational work strategic events and 	<p>PL1 – Continue to implement Council's area regeneration programme of works;</p> <p>PL2 – Continue to bid for external funding to support all capital and revenue area regeneration activity that supports strategic priorities of the council and our partners;</p> <p>PL3- Implement Town and local Centre recovery plans;</p>	<p>UK and Scottish Government; Historic Environment Scotland (HES); Heritage Lottery; Creative Scotland; HIE; Scottish Enterprise; Argyll Economic resilience Forum including Chamber of commerce and BIDs groups;</p>

	festivals;	PL3 – Implement Strategic Housing Investment Plan; PL4 – launch Strategic Events and festivals fund; PL5 – Continue working with local communities to help them secure a sustainable economic future including asset transfer; PL6 – Continue working with third sector partners in securing and re-purposing cultural assets as appropriate.	Scottish Towns partnership; TSI; Third sector and community partners; Scottish Canals.
Infrastructure	<ul style="list-style-type: none"> Continue to lobby and invest in our critical infrastructure; 	<p>I1- Continue to lobby for an accelerated digital infrastructure investment by national Governments and private industry;</p> <p>I2 – Continue to lobby for transport investment through the STRP2 and the Argyll Rural Growth deal;</p> <p>I3 – Continue to attract external funding to address local infrastructure issues to help facilitate business expansion including Rural growth Deal;</p> <p>I4 – Expand existing and create new employment and business areas;</p> <p>I5 – Continue to lobby and secure improvements to our energy grid;</p> <p>I6 – Continue to develop and implement Council’s Capital Investment Strategy and Capital Plan to deliver road, marine, ITC, Council buildings, LIVE Argyll and Learning Estate that meets needs of our community and Council Services</p>	UK and Scottish Governments; Transport Scotland; CMAL; Hi- Trans; SPT; Digital Scotland; Scottish Futures Trust; VisitScotland; MoD;
Enterprise	<ul style="list-style-type: none"> To work collaboratively to minimise business failure; To progress the implementation of employment generating business sites; To support small and medium business growth; To look to restore and diversify local supply chains; To support the recovery of our key sectors including tourism, 	<p>E1 – Continue to implement national business support programme and offer clear advice and information to local businesses;</p> <p>E2 – to continue to lobby for continued business support, policy and fiscal incentives and ongoing economic recovery funding;</p> <p>E3 – Continue to participate in the Argyll Economic Resilience Forum and address emerging critical</p>	UK and Scottish Governments; HIE; SE; SDS;SDI; TSI; Argyll Economic Resilience Forum; VisitScotland;

	<p>hospitality, food and drink.</p> <ul style="list-style-type: none"> To raise the profile of the area as a place to invest in. 	<p>business issues;</p> <p>E4 – provide clear advice and information on social distancing requirements for local businesses;</p> <p>E5 – Implement an easing from lockdown officer group to enable businesses to adapt service delivery and enable expansion into appropriate public realm areas;</p> <p>E6 – Develop key sector recovery plans;</p> <p>E7- Take forward critical destination management marketing;</p> <p>E8- To identify and market our key investment opportunities;</p>	
<p>Natural Environment – low carbon Economy</p>	<ul style="list-style-type: none"> Address Climate change and greening of the local economy. 	<p>NE1 – Continue the work of the Council’s climate change board and Climate Change Environmental Action Group;</p> <p>NE2 – Examine opportunities to develop the hydrogen economy at a local level and the sustainable expansion of renewable energy generation;</p> <p>NE -3 Continue to lobby for and invest in our active travel networks;</p> <p>NE4 – To identify natural capital investment opportunities for communities and business;</p>	<p>UK and Scottish Governments; SNH; ACT; SUSTRANS; Paths for All; Hi Trans; SPT; ABRA;ALIE Energy; Local Communities;</p>

3.11 Work has already started on a number of these actions as part of the initial response to the pandemic and as we take forward the recovery phase of the pandemic. This includes, as reported previously in June, the work of the Argyll and Bute Economic Resilience Forum continuing together with progressing the Argyll Rural Growth Deal. Overarching all of the themes will be a requirement to fully recognise the need for an inclusive approach to economic recovery. It needs to embrace a community wealth building ethos to ensure that no one is left behind, including people suffering from multiple deprivation and living in remote rural communities that have their own particular needs. In addition, the critical need to ensure the wellbeing of employees, communities and customers has to be a top priority for a successful economic and social recovery.

3.12 Looking at Argyll and Bute Council’s portfolio of known projects they still continue to fit very well with Scottish Government economic priorities going forward. These projects have been identified in **Appendix A**. Some of the identified projects that are currently being implemented play a role in multiple themes as indicated in the tables included within **Appendix A**, and some projects/initiatives also have an impact across Argyll and Bute. It should be

noted that the projects listed are where the Council is taking a lead, is part of a National initiative impacting on Argyll and Bute, or where the Council is a key partner in the project, or has a direct financial interest. There are also many other projects being implemented in Argyll and Bute by other agencies of the public sector, through private sector investment and the third sector assisting in our economic recovery.

- 3.13 The total estimated capital and revenue invested in the projects listed in **Appendix A** is circa £242.5m and this will help sustain circa 6,498 jobs¹ in our area prior to the further roll out of any national and local economic recovery plans.

4.0 CONCLUSION

- 4.1 The Council continues to develop its plans for economic recovery in response to the Covid 19 pandemic. Our region has been hit very hard in terms of economic and social impacts in common with much of the global and national economy. In particular, the tourism and hospitality sector face a very difficult journey to return to the growth of visitor numbers it has enjoyed in recent years. Following an initial examination of our economic strategy it is still considered to be a strong foundation on which to build an economic recovery for the region. That said, there is a continuing need to re-prioritise our actions given the economic impacts we are currently facing and also to align with national recovery themes. The initial re-prioritisation including actions under specific themes of People, Place, Infrastructure, Enterprise and Natural Environment – Low Carbon Economy is included in **Table 1** of this report. There could also be some new economic opportunities for Argyll and Bute and we need to be alert to this at every opportunity including accelerating aspects of our Rural Growth Deal. This report establishes therefore our initial response to the situation we find ourselves in together with identifying some key actions that need to be taken. In addition a range of projects with Council involvement have been identified together in **Appendix A** together with their status. These projects have the potential to support circa 6,498 jobs and generate £242.5m of capital and revenue expenditure at a time when our economy needs it most.

5.0 IMPLICATIONS

- 5.1 **Policy** – None arising from this report.
- 5.2 **Financial** - None arising from this report
- 5.3 **Legal** - No legal issues
- 5.4 **HR** - This will need to be resourced from existing staff.

¹ Estimation of direct jobs based on employment coefficients derived from Scottish Annual Business Statistics Information, 2017, inflated to current prices.

5.5 **Fairer Scotland Duty:**

5.5.1 Equalities - protected characteristics: There are no equal opportunities implications.

5.5.2 Socio-economic Duty: It is intended that by implementing our economic recovery it will best support the social and economic needs of our communities across Argyll and Bute.

5.5.3 Islands: None arising from this report; the economic and social needs of our islands will require to be fully considered as we move forward.

5.6 **Risk** - There is a risk that if we do not look to our region's economic recovery now opportunities and assistance will be missed.

5.7 **Customer Service** - There are no customer service implications.

Interim Executive Director with responsibility for Development and Economic Growth - Kirsty Flanagan

August 2020

For further information - please contact:

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APPENDIX A

This Appendix contains a list of Council led projects, or where the council is a key partner, or has made a direct financial contribution. Project status is dependent on availability of funding with green equalling funding committed/agreed; amber not all funding secured; It should be noted that projects are subject to frequent changes and where we can costs have been included in relation to anticipated future spend and not the total value of the project implemented prior to March 20. It is also anticipated that additional projects will be added as funding is secured and this list does not take into account many third sector and private sector ongoing investments.

People – Specific Projects Currently being taken forward

Location	Project Title	Development Phase: Design (D), Procurement (P), Consultation (C), Implementation Phase (I)	Timescales	Partners	Status	Project value
Oban & Lorn	Developing Healthy Communities – LEADER project	I	2020	The Robertson Trust; Scottish Communities for Health and Wellbeing		£82k (£40k LEADER)
Pan Argyll and Bute	Council Employability Team provision: Fair Start Scotland	I	Until 2023	PeoplePlus - contractor		Performance driven
MAKI and B&C (other providers in OLI and H&L)	Council Employability Team provision:		2020/21	Skills Development Scotland -		Performance driven

	Employability Fund			contractor		
Pan Argyll and Bute	Council Employability and CLD Teams: No One Left Behind Phase		2020/21			£122k
Pan Argyll and Bute	Council Employability Team: Parental Employability Support Fund		2020/21			£102k
Total Project Value						£306,000

Place - Specific Projects Currently being taken forward

Town Centre Recovery Projects

Location	Project Title	Development Phase: Design (D), Procurement (P), Consultation (C), Implementation Phase (I)	Timescales	Partners	Status	Project value
ABC – Main Towns/Tobermory	Active Travel - Spaces for People Fund	C	2020	SUSTRANS; Local communities	Public consultation ended	£315k
ABC (non BID main towns and key towns)	Shop Local Campaign	P	2020	Scotland Towns Partnership		£26k
BID Towns	Business support package	I	2020	BID4Oban; Dunoon BIDs		Oban £45k; Dunoon £15k; Aiming to apply for additional funds in September.
Campbeltown	Discover Campbeltown App	I	Current – due to be complete end August 2020	HES; SCSP		£13,500
Campbeltown	Shopfront Improvement Scheme	I	2020	Scottish Government - TCF	Grants Fully Committed	£50k
Campbeltown	CARs/THI evaluation	I	2020	HES; HLF; Community		£20k
Helensburgh	Waterfront	I	2020 - 23	UK Government;	On site August	£22m

	Development					
Helensburgh	Pier Improvements	I	2020	Scottish Government - TCF	On site	£85k
Helensburgh	Hermitage Park – events tool kit	I	2020	Scottish Government		£35k
Rosneath	Howie Park improvements	I	2020	Community Council; Scottish Government TCF		£90k
Oban	Town Centre Signage	P	2020	Oban BIDs; Scottish Government TCF		£44k
Oban	Rockfield Centre new community hub	I	2020	Oban Communities Trust; Scottish Government TCF; HES; NLHF; RCGF; HIE	Part of culture recovery	£540k RCGF, £90k TCF(total project £3million)
Rothesay	TH/CARS	I	2017 - 23	NLHF; HES; HIE; LEADER; SUSTRANS		£3.283m (£66k LEADER) 50% through programme
Rothesay	Rothesay pontoons	P	2020	Scottish Government TCF & Council		£550k
Dunoon	CARs	I	2017-23	HES; Dunoon Burgh Hall Trust; Argyll College – UHI; Dunoon Grammar School; Browns of Strone		£1.83m 30% through programme
Dunoon	Argyll and Castle gardens upgrade plus town lighting scheme	I	2020	Scottish Government TCF		£200k
Dunoon	Cycle Bothy project	P	2020			£25k

Ardrishaig	Gleaner Oil Site, Ardrishaig (Phase 2)	D	2021	Scottish Canals; Sustrans		£250k Tarbert Lochgilphead Regen Fund
Ardrishaig	Ardrishaig North Public Realm Improvements	C	2021	Community Trust; Sustrans; Trunk Rd	Detailed design stage shortly to commence	£600k
Bowmore	Public realm improvements	I	2020	Scottish Government TCF		£85k
Lochgilphead	Front Green	P	2020	Community Council; Pheonix Project; TS; Sustrans		£1.7m
Lochgilphead	CARs	I	2020 - 26	HES; Lochgilphead Joint Campus; Community Council		£1.606m (10% through programme)
Lochgilphead	MAC Pool Redevelopment Project	P	2020/21	Mid Argyll Community Enterprises Ltd; RCGF, Lottery		£400 RCGF - £1.3 million project
Tarbert	Harbour facilities (Phase 2)– car parking	I	2020	Tarbert Harbour Authority	Starting back on site soon	£238k
Tobermory	Refurbishment of railings and increase in height of seawall	I	2020	Harbour (TCF + Crown Estates Fund)		£295k
Appin	Appin Community Playpark – LEADER project	I	2020	Scottish Seafarms; Aggregate Industries UK; Argyll Community Housing Association; Awards for All; West Highland Housing Association		£38k (£18k LEADER)
Total Project Value						£37,783,500

Place – Housing Led Recovery

Location	Project Title	Development Phase: Design (D), Procurement (P), Consultation (C), Implementation Phase (I)	Timescales	Partners	Status	Project value
Oban - Glenshellach	12 units	I (on site due for handover this year)	20	ACHA		£1.85m
Cairnbaan - Heatherbank	5 units	I (on site due to complete Sept)	20	ACHA		£0.864m
Garelochhead	10 units	I (on site complete this year)	20	ACHA		£1.845m
Cowal - Tighnabruach	20 units	I (on site due to handover by Nov)	20	Fyne Homes		£4.165m
Cowal - Cairndow	6 units	I (on site complete end Feb 21)	20	Fyne Homes		£1.06m
Barcaldine - Inverbreac	10 units	I (due to complete August)	20	West Highland		£1.442m
Port Ellen, Islay	8 units	I (on site due to complete August 2021)	20/21	West Highland		£1.345m
Inveraray, Phase 2	10 units	I (on site complete March 2021)	2021	ACHA		tbc
Jura	10 units	I (on site	20/21	West Highland		£2.234m

		complete early 2020)				
Colonsay	5 units	D	20/21	West Highland		tbc
Dunbeg SAMS / Kirk Road	4 units conversion	I (on site and complete by March 2021)	20/21	West Highland		£257,362
Dunbeg phase 3	300 units	I (on site full completion Feb 2022)	20/21	LINK		£63.687m
Ulva Ferry	4 units	D	20/21	MICT		£1m
Total Project Value						£79,749,362

Place - Culture Recovery Projects

Location	Project Title	Development Phase: Design (D), Procurement (P), Consultation (C), Implementation Phase (I)	Timescales	Partners	Status	Project value
Kilmartin	Redevelopment of the museum	P	2021	HLF; HES;; SNH; RCGF; NCHF; HIE as main funders		£3m (£200k RCGF, £400k Council)
Ulva	Storas Ulbha Creation of heritage centre	P once HES decision confirmed	2021	North West Mull Community Woodland Company Ltd NLHF; RCGF; NCHF		£1.4 million project £194k RCGF
Rothesay	Pavilion redevelopment	I	2018 - 21	Creative Scotland; HIE; NHLF; HES; Community Trust		£11m (90% through programme)
ABC	CHArts	I	20/21/22	Creative Scotland; CHArts		£220k (60% through programme)
Iona	An Talla Bail - Shaping the Heart of Iona – LEADER project	I	2020	Big Lottery; The Robertson Trust; The Russel Trust;		£1.6m (£818k LEADER)

				The Hugh Fraser Foundation; The Co-op Foundation; Scottish Land Fund; Stafford Trust; Pump House Trust		
Total Project Value						£17,220,000

Infrastructure – Tourism Recovery Projects

Location	Project Title	Development Phase: Design (D), Procurement (P), Consultation (C), Implementation Phase (I)	Timescales	Partners	Status	Project value
Ulva Ferry	Car park/Motorhome expansion and improvement	I	2020	NWM		£250k
Gigha	Motorhome and campsite	I	2021			£171k
Port Charlotte/ Bruichladdich	New Active travel route	I	2020			£1.069m (£196k LEADER)
St Conan's	Toilets and visitor facilities	D	2021			£171k
Tobermory	Car park extension	D	2021			£536k
Stronafyne	Visitor centre	D	2021			£1.9m
Ulva ferry	Gateway project	D	2021			£377k
Port Ellen	Motorhome Facilities	D	2021			£691k
Total Project Value						£5,165,000

Infrastructure – investing in our piers and harbours

Location	Project Title	Development Phase: Design (D), Procurement (P), Consultation (C), Implementation Phase (I)	Timescales	Partners	Status	Project value
Bruichladdich Pier	Strengthen Approachway	D	2021/22			£550k
Campbeltown Old Quay	Wall A Replacement	D	2022/23			£3.0m
Campbeltown New Quay	Linkspan Painting	D	2021/22			£200k
Carradale Pier	CP and Wave Wall	D	2021/22			£200k
Craighouse Pier	Concrete Repairs	D	2021/22			£200k
Craignure Pier	OBC	D/C	2020/21			£80k
Craignure Pier	GI/Feasibility	-	2021/22			£350k
Craignure Pier	Detailed Design	-	2022/23			£300k
Craignure Pier	Paining Linkspan	D	2021/22			£200k
Craignure Pier	New PAS	D	2022/23			£500k
Easdale/Ellenbeich Pier	New Slip – Feasibility, Design & Construction	D	2022/23			£1.2m
Fionnphort Slip	Construction of Overnight Berth	D	2022/23	TS		£8m
Gigha/Tayinloan	Feasibility/GI for overnight berth	D	2021/22			£400k

	and extension					
Iona Breakwater	Construction of Breakwater	D	2022/24	TS		£9m
Lismore point	Breakwater – Feasibility, GI & Design	D	2022/23			£200k
Port Askaig Pier	HGV Marshalling Area	-	2022/23			£1.6m
Rothesay Pier	Grouting/Piling	D/P	2021/22			£4.1m
Total Project Value						£30,080,000

Infrastructure – Additional Active Travel Projects

Location	Project Title	Development Phase: Design (D), Procurement (P), Consultation (C), Implementation Phase (I)	Timescales	Partners	Status	Project value
Cardross	Cyclepath Construction	I	2020-21	SPT, Sustrans, CWSR funding	Completion delayed by Covid-19, now forecast for end-2020.	£185,000
Islay	Bowmore to Bridgend Developed Design	D	2020-21	Sustrans, Islay Community Access Group		£70,000
Lochgilphead	Front Green to Crinan Canal developed and technical design	P / D	2020-21	Sustrans		Developed Design: £60,000 Technical Design: £65,000
Lochgilphead	Lochgilphead Town Centre Active Travel Concept	P / D	2020-21	Sustrans, Transport Scotland		£45,000
Jura	Craighouse, Concept Design	P / D	TBC	Sustrans		TBC
Rosneath	Phase 2 Developed Design	D	TBC	Sustrans		TBC
Rosneath	Town	I	TBC	Sustrans		TBC

	Construction					
Helensburgh	Waterfront Cycleway Developed Design	D	2020-21	CWSR funding		TBC
ABC	Pedestrian and Cycle Counters	I	2020-21	SCSP		£33,000
Dunoon	“Think Dunoon” Smartphone App & Active Travel Signage	P / D / C / I	2020-21	SCSP		£37,000
Rothesay	“Discover Rothesay” Smartphone App	P / D / C / I	2020-21	SCSP		£20,000
Oban	Oban to Ganavan Concept Design	P / D	2020-21	SUSTRANS		£60,000
Dunoon	Dunoon to Hunters Quay Developed Design	P / D / C	2020-21	SUSTRANS		£55,000
Rothesay	Rothesay Town Centre to Joint Campus Developed Design	P / D / C	2020-21	SUSTRANS		£55,000
Helensburgh	Helensburgh, Cardross and Dumbarton Cyclepath Developed Design	P / D / C	2020-21	SUSTRANS		£300,000
Helensburgh	Helensburgh to HMNB Clyde Route Concept Design	P / D / C	2020-21	SUSTRANS		£70,000

Helensburgh	Helensburgh Community Engagement and Active Travel Identification	P / C	2020-21	SUSTRANS		£100,000
ABC	E -Scooter Trials		2020-21			TBC
Total Project Value						£1,090,000

Infrastructure – Improving Digital Connectivity

Location	Project Title	Development Phase: Design (D), Procurement (P), Consultation (C), Implementation Phase (I)	Timescales	Partners	Status	Project value
ABC	Rural Gigabit Connectivity Programme	C		DCMS; Capita		TBC
ABC	5G Create	D		DCMS; LA Consortia; Broadway Partners		TBC
ABC	Drone Technology Centre	I		NHS Highland (lead)		
ABC	Scottish 4G infill Programme	I		Scottish Government; SFT;WHP		£25m across Scotland
ABC	Reaching 100% (R100)	P (delayed due to court challenge) Contract signed for central Lot (Helensburgh)		Scottish Government		£384m across the North Lot
ABC	Shared Rural Network	C		UK Government; Mobile Network Operators (MNO's)		TBC

ABC	Emergency Service Network (ESN)	I		Home Office; Everything Everywhere (EE)		Estimated £20m across Argyll
ABC	ESN Extended Area Sites (EAS)	I		Home Office		Unknown, Home Office Lead
Total Project Value						£20,384,000

Enterprise – creating new employment opportunities

Location	Project Title	Development Phase: Design (D), Procurement (P), Consultation (C), Implementation Phase (I)	Timescales	Partners	Status	Project value
Lochgilphead	Kilmory Business park phase 2	D	20/21/22/23	HIE; M and K Macleod		£1.8m
Dunbeg	European Marine Science Park phase 2 infrastructure works	I	20/21	HIE (lead)		£1m
Dunbeg	European Marine Science Park phase 2 Scotland Marine Training Centre	D	21/22/23	HIE; RGD		£7m
Dunbeg	Commercial Area – roundabout/infrastructure	D	21/22/23	LINK; Private sector		£3m
Helensburgh	Craigendoran Business Park	C	21/22/23	Scottish Enterprise; MoD; Private Sector (Lead);		£7m
Campbeltown	MACC – Spaceport	D/C	20/21/21	HIE; MACC; UK Space Agency	Feasibility work nearing completion	£3m Phase 1
Bute	Bute islands Foods factory expansion phases 1 and 2	I/C	20/21/22	HIE; Bute Islands Foods		£3m plus (£100k council)
ABC	Skills, Training and	D	21/22	HIE; SE; SDS;		£6m

	education Theme			Argyll College - UHI		
Oban	Oban Airport Business Park	D	21/22	RCGF/private sector		£1.5m
Tiree	The Reef Inn – LEADER project	I	2020			£428k (£210k LEADER)
Mull	Tiroran Forest Growing Forward – LEADER project	I	2020	South West Mull & Iona Development Trust		£55k (£23k LEADER)
Pan Argyll and Bute	Business Gateway Local Growth Accelerator Programme	I	2015-22			£885k
Pan Argyll and Bute	Business Gateway, Phase 5, Digital Boost Programme		2020/21			£52k
Total Project Value						£34,720,000

Natural Environment – a low carbon economy

Location	Project Title	Development Phase: Design (D), Procurement (P), Consultation (C), Implementation Phase (I)	Timescales	Partners	Status	Project value
ABC	EV Charging network feasibility study	D	20	Energy saving Trust		TBC
Islay	Smart Energy Grid Options	D	20	HIE; CAREs		£25k
ABC	HEEPs – insulation for homes	I	20/21/22	Scottish Government		£6m
Campbeltown	Flood mitigation works	D	21/22	Scottish Government; Crown Estate		£10m
Total Project Value						£16,025,000

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